Industrial Facility Management @ GSN



Who We Are

- WFOE founded in 1996
- Five profit centers covering eight branches
- Eight foreign experts and over 2,200 staff
- Chinese pm qualification level II since 2006
- Over 80 properties under management
- Registered capital of US\$ 850,000
- ISO 9001-certified since 2008



Service Lines



Cleaning Service



Support Service



Technical Service



Gardening Service



Security Service



Catering Service

References

BASF HQ (SHANGHAI)



Property type: Office

Services Provided ✓ Cleanina

Client since: 2012 Staff: 26

BOSCH HQ (SHANGHAI)



Property type: Office

Services Provided

✓ Maintenance
✓ Cleaning

Client since: 2010 Staff: 65

SCHAEFFLER HQ (ANTING)



Property type: Office & R&D

Services Provided

- ✓ Maintenance
- ✓ Cleaning✓ Security
- Gardening

Client since: 2006 Staff: 71

KINGSVILLE (SHANGHAI)



Property type: Residential

Services Provided

- ✓ Maintenance
- ✓ Cleaning
- ✓ Security
- Support
- Gardening

Client since: 2005 Staff: 38

References

BBAC, BENZ JV (BEIJING)



Client since: 2006

Property type: Office & Workshop

Services Provided

- ✓ Maintenance
- Cleaning
- ✓ Support

Staff: 184

BBA, BMW JV (SHENYANG)



Client since: 2011

Property type: Office & Workshop

Services Provided

✓ Cleaning

235

Gardening
Winter services

Staff:

FRENCH EMBASSY (BEIJING)



Client since: 2011

Property type: Public/Gov.

Services Provided

- Maintenance
- ✓ Cleaning
- ✓ Security
- ✓ Support
- ✓ Gardening

Staff: 26

GERMAN EMBASSY SCHOOL (BEIJING)



2001

Client since:

Property type: Public/Gov.

Services Provided

- ✓ Maintenance
 - ✓ Cleaning
 - ✓ Security
 - ✓ Gardening

Staff: 40

Definition of Facility Management

GEFMA defines FM as a management discipline which fulfils people's basic requirements at work, supports companies' primary processes and increases return in capital by economic use of facilities and services within the framework of planned, managed and controlled facility processes.

Professional FM involves the permanent analysis and optimization of cost-relevant processes relating to construction-related assets, facilities and services provided in businesses, except the core business.







Outsourcing Level

all in-house

of staff and supervision

1985

2000

2015

outsourcing

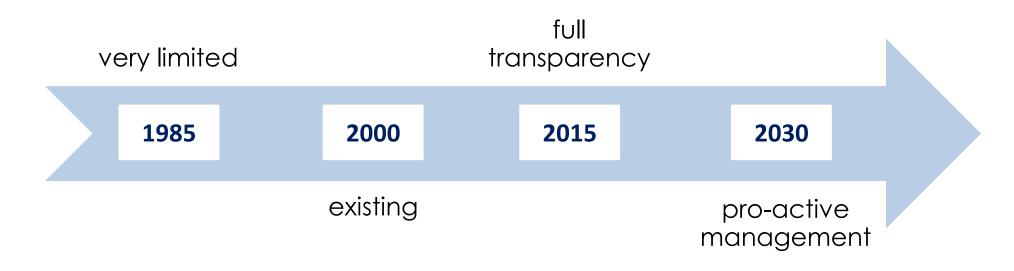
2030

beginning of staff outsourcing

outsourcing of complete team

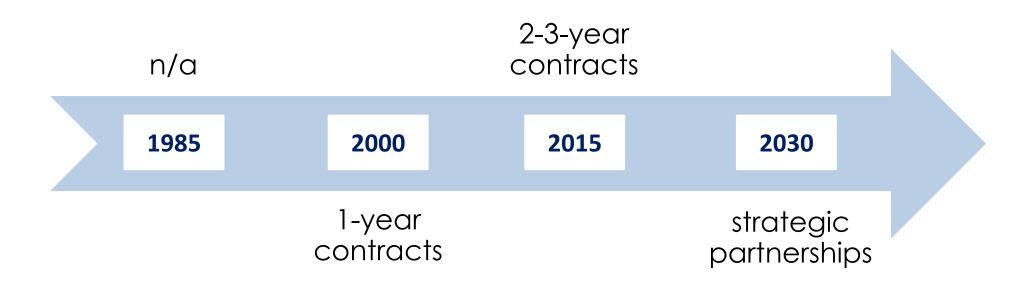


Cost Awareness



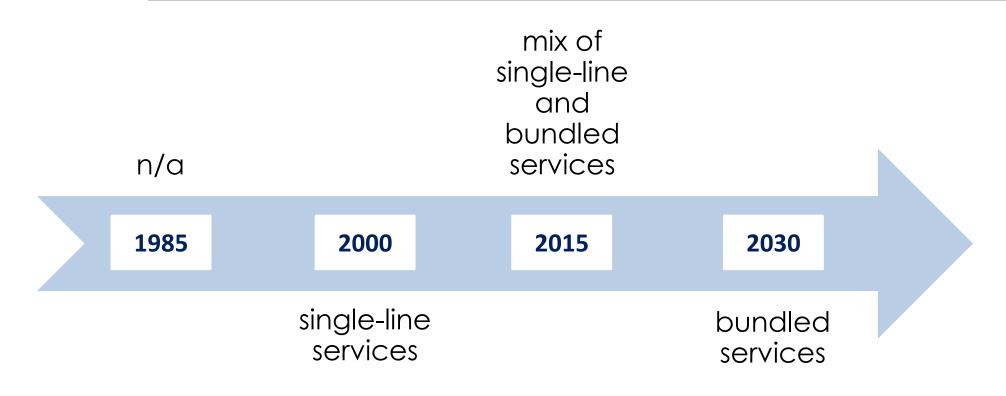


Short-Term Vs. Long-Term Thinking



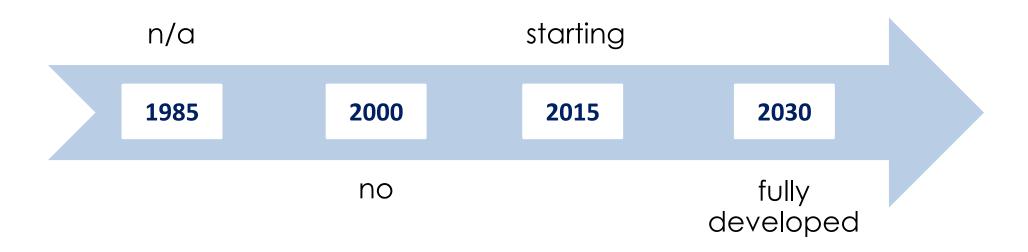


Service Line Bundling



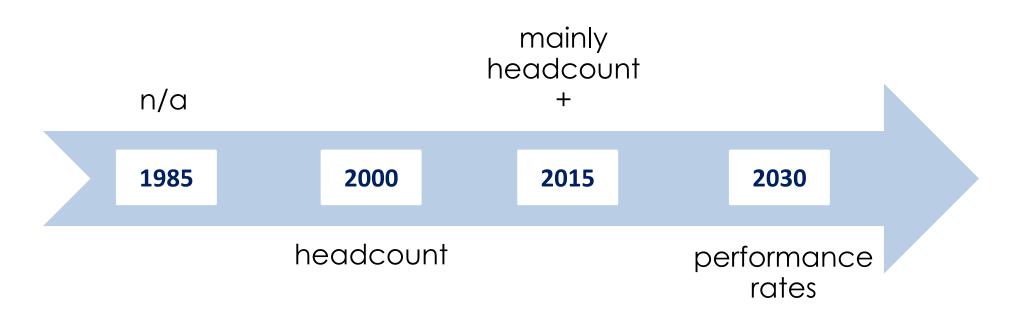


Regional Bundling





Budget Base





Performance Monitoring

KPI-based without financial incentives very low 2000 2015 2030 1985 unsystematic KPI-based with financial incentives



Sample KPIs

KPI Evaluation Sheet - Cleaning Services							
No	Item	Sub-Item	Weight %	Value	Score	Criteria	Remark
	Management 쓸现 (30%)	Cleaning Management is good reachable for the customer at all times. 客户能配时找到保洁公司的管理人员	2%	Acceptable	0.04	*电话24小时畅通,随时能联系到 *每月有三次未能及时响应 *每月超过五次未能及时响应	
		Cleaning Management keep deadlines and respond in time. 能及时响应客户要求并按时完成任务	3%	Good	0.03	* 电话24小时畅通。随时能联系到完成任务 * 每月有三次未能及时响应 * 每月超过五次未能及时响应	
		Cleaning Management respond honest and realizable (if needed in writing) to customer. 向客户如实的汇报工作(如果需要可写书面报告)	2%	Good	0.02	*每周准时提供周报 *部分隐瞒实情造成投诉 *故意隐瞒实情造成重大投诉	
		Cleaning Management is well versed and has a service orientated and caring attitude. 热忱的态度何客户提供专业的服务	2%	Good	0.02	* 良好的配合度和专业水准 * 未能完全满足客户的需求 * 不能满足客户的需求	
		Cleaning Management is properly respond to complaints, analyze the root causes provide timely and effective measures and actions for improvement 管理人员能够正确应对投诉。分析产生原因并及时有效的提供改善措施	3%	Good	0.03	* 正确应对投诉,有效处理 * 未能及时有效处理 * 处理不当,矛盾激化	
l.		Cleaning staff is dressed in uniform and shows neat and clean appearance.	2%	Acceptable	0.04	*每天穿着整洁,重视仪容仪表 *整体形象不整洁 *不穿着制服	
ľ		Cleaning staff shows a good and service orientated behaviour. 员工有良好的服务志度。并能严格遵守调查相关规章制度	3%	Acceptable	0.06	* 态度和谐,严格遵守规则 * 态度一般,遵守规则 * 态度恶劣,有违规行为	
L		cleaning staff is trained and shows a proper working attitude. 员工经过培润上岗。工作表现好	3%	Acceptable	0.06	提供完整人职培训记录提供不完全人职培训记录不能提供人职培训记录	
	Outside area (including smoking area&VVR testing area 外限 (含敬規点) &難試跑道 (5%)	Roads, sidewalks and parking places are clean and free from rubbish Jeaves , dusts and no excessive water 路面整洁无垃圾。落叶。厚灰尘及积水	1%	Good	0.01	。随时保持干净 。干净但有少量杂物 。有明显垃圾异物	
		Lawn are free of rubbish and colowebs 草坪无杂物无触蛛网	1%	Good	0.01	*随时保持干净 *干净但有少量杂物 *有明显垃圾异物	
10		Fence and indication board are free of dusts 围栏。推示解无明显积实	1%	Good	0.01	*随时保持干净 *干净但有少量灰生 *有明星灰生	
		Promptly clean up cigarette stubs, to keep the ground clean without rubbish. Put cigarette stubs and other debris to designated area not directly poured into water wells 及时清理者, 保持专案部区地面整洁无垃圾。烟等等杂物必须倾倒到指定垃圾点。不得随意倒入而水井	2%	Good	0.02	*随时保持干净 *干净但有少量唱头。垃圾 *有大量需头及垃圾	
11	Total	Total:	5%		1.00		
11	Total	In total quality average score:			1.16		



EHS Awareness

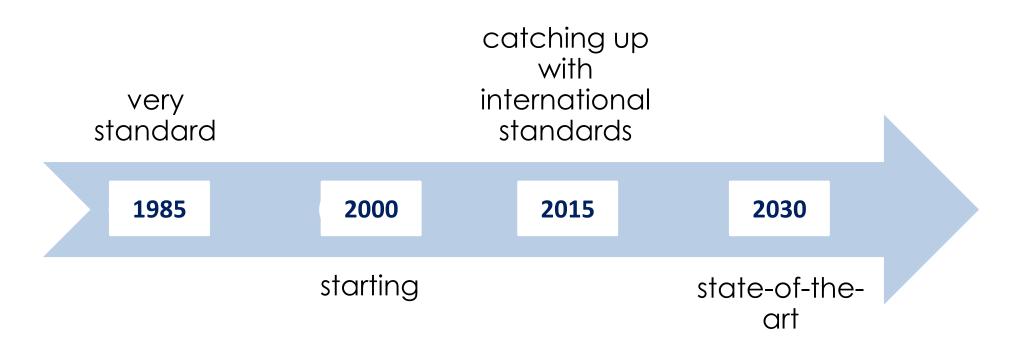


EHS Awareness

- Fire safety support like inspections, fire prevention trainings and emergency drills
- Systematic use of protective equipment
- Energy consumption monitoring
- Selection of environment-friendly detergents
- Crisis & emergency support



Provided Technologies



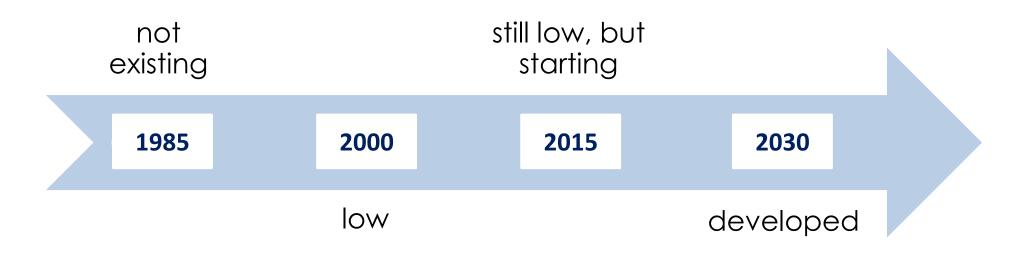


Provided Technologies

- Use of highly-efficient cleaning machines
- Innovative façade cleaning systems
- Centralized monitoring rooms
- Maintenance software
- Workshop floor coatings



Lifecycle Thinking





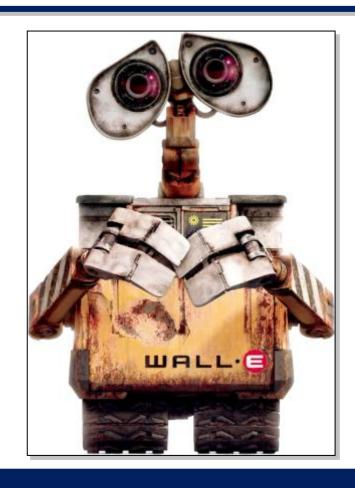
Lifecycle Thinking

- Involvement at planning stage
 - BMS design
 - Energy saving concept
 - Access for façade and high-area cleaning
 - Layout of washrooms
 - Access system
- Construction-related consulting
- Construction site cleaning and security
- Commissioning
- Upgrading works



The Future – 2045

- Much more technology
 - cleaning robots
 - Intelligent security systems
- Different maintenance models like remote services
- Overall much higher skill level of FM industry
- More advanced outsourcing models like build-to-lease etc.
- FM industry integrated into larger topics such as energy



Thank you!

